

** PUBLIC DISCLOSURE COPY **

(Rev. January 2020)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information. SEP 1, 2019 and ending AUG 31, 2020

A F	or the	2019 calendar year, or tax year beginning SE	P 1, 2019 and	ending A	UG 31, 2020		
B C	heck if pplicable	C Name of organization NORTH CAROLINA PERFORMING ARTS CE	NTER AT		D Employer	identific	cation number
	Addres	S GUARI ORDE FOIRIDAMION	WIEN 711				
	_ change ¬Name				58_17	91724	
H	_change □Initial	<u> </u>	ivered to etreet address)	Doom/quita			
	return _Final	Number and street (or P.O. box if mail is not del 130 NORTH TRYON STREET	ivered to street address)	Room/suite	E Telephone 704-37		
	⊒return/ termin-		710 foreign ground and				24,042,306.
	ated ∏Amend	City or town, state or province, country, and 2 CHARLOTTE, NC 28202	ZIP or foreign postal code		G Gross receipts		
H	_return _Applica _tion	,	SARRARD		H(a) Is this a	• .	
	tion pending	SAME AS C ABOVE			for subo		cluded? Yes No
	-01/ 01/0			or 527	1		
		e: WWW.BLUMENTHALARTS.ORG		01 321	1 ′		list. (see instructions)
			sociation Other	I Voor	H(c) Group e of formation: 19		1 State of legal domicile: NC
		Summary	Sociation Unit	L TEAI	oi ioiiiialioii, ±3	707 10	1 State of legal doffficile, 140
		Briefly describe the organization's mission or most	oignificant activities: SEE PA	RM TTT 1.1	NE 1		-
ce	' '	orieny describe the organization's mission or most	significant activities.				
Governance	2	Check this box if the organization discor	ntinued its operations or dispos	sed of more	than 25% of its	s net ass	ets
ver	l	Number of voting members of the governing body (1 1	25
G	l	Number of independent voting members of the gov					25
∞ಶ	l	Fotal number of individuals employed in calendar y	- · · · · · · · · · · · · · · · · · · ·			···	608
itie		Fotal number of volunteers (estimate if necessary)				··· 	416
Activities		Fotal unrelated business revenue from Part VIII, col					285,304.
Ă		Net unrelated business taxable income from Form 9					43,020.
			,		Prior Year		Current Year
	8 (Contributions and grants (Part VIII, line 1h)				5,432.	4,188,812.
nue	l				36,509		17,298,487.
Revenue	l	nvestment income (Part VIII, column (A), lines 3, 4,				7,385.	37,615.
R		Other revenue (Part VIII, column (A), lines 5, 6d, 8c,				7,012.	2,156,442.
	l	Fotal revenue - add lines 8 through 11 (must equal		43,268	_	23,681,356.	
		Grants and similar amounts paid (Part IX, column (A			·	0.	89,571.
		Benefits paid to or for members (Part IX, column (A				0.	0.
"	45 6	Salaries, other compensation, employee benefits (F			7,309	,883.	7,291,450.
Expenses	16a F	Professional fundraising fees (Part IX, column (A), li			-	0.	0.
per	b 1	Total fundraising expenses (Part IX, column (D), line					
Ě	17 (Other expenses (Part IX, column (A), lines 11a-11d,			35,903	3,802.	19,226,087.
		Fotal expenses. Add lines 13-17 (must equal Part IX			43,213	3,685.	26,607,108.
	19 F	Revenue less expenses. Subtract line 18 from line			55	5,188.	-2,925,752.
Net Assets or Fund Balances		•		Ве	ginning of Curre	nt Year	End of Year
sets	20	Total assets (Part X, line 16)			50,417	7,578.	47,388,531.
ASS	21	Total liabilities (Part X, line 26)			16,645	5,345.	14,755,439.
Fun	22 1	Net assets or fund balances. Subtract line 21 from	line 20		33,772	2,233.	32,633,092.
Pa	ırt II	Signature Block					
Unde	er penal	ties of perjury, I declare that I have examined this return,	including accompanying schedules	and stateme	ents, and to the b	est of my	knowledge and belief, it is
true,	correct	, and complete. Declaration of preparer (other than office	r) is based on all information of wh	iich preparer	has any knowled	ge.	
Sigr	า	Signature of officer			Date		
Her	е	TOM GABBARD, PRESIDENT/CEO					
		Type or print name and title					
		Print/Type preparer's name	Preparer's signature		Date	Check If	PTIN
Paid		AMY BIBBY	AMY BIBBY	0	4/06/21	self-employ	P00445891
Prep	arer	Firm's name DIXON HUGHES GOODMAN LLP			Firm's	EIN 🛌	56-0747981
Use	Only	Firm's address 500 RIDGEFIELD COURT					
		ASHEVILLE, NC 28806			Phone	no.(82	8) 254-2254
Мау	the IR	S discuss this return with the preparer shown above	ve? (see instructions)				X Yes No

4d Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$

Total program service expenses ▶ 25,335,873.

) (Revenue \$

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			
	Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
•	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	ا		
10	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	"		
••	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
u	Part VI	11a	х	
h	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	110		
b		11b		x
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	110		
C		11c		x
a	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	110		
u		444	х	
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	- 21	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	444	х	
10-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	х	
	Schedule D, Parts XI and XII	12a	Λ	
D	Was the organization included in consolidated, independent audited financial statements for the tax year?	406		x
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		<u> </u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	14b		x
45	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	140		
15		4-		x
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	4.0		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47		x
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	10		x
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		x
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
b O4	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			•
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

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Form 990 (2019) CHARLOTTE FOUNDATION Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			х
L	Schedule K. If "No," go to line 25a	24a 24b		
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	240		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
Ь	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	000		х
h	"Yes," complete Schedule L, Part IV	28a 28b		x
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If</i>	200		
	"Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
•	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			v
25.0	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34		
	Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35a		
D	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes." complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
D	Note: All Form 990 filers are required to complete Schedule 0	38	X	<u> </u>
Par				
	Check if Schedule O contains a response or note to any line in this Part V			
4 -	Enter the number reported in Box 3 of Form 1096. Enter -0: if not applicable		Yes	No
ıa h	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	-		
D.	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
Ü	(gambling) winnings to prize winners?	1c	х	
932004	01-20-20		990	(2019)

NORTH CAROLINA PERFORMING ARTS CENTER AT CHARLOTTE FOUNDATION <u>Page</u> **5** Form 990 (2019) Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? За **b** If "Yes," has it filed a Form 990-T for this year? *If* "No" to line 3b, provide an explanation on Schedule O Х 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? X 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Х **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? Х 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? X b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a 7b If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7с d If "Yes," indicate the number of Forms 8282 filed during the year 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Х Х 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b

Form **990** (2019)

Х

13a

14b

a Is the organization licensed to issue qualified health plans in more than one state?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O

excess parachute payment(s) during the year?

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Note: See the instructions for additional information the organization must report on Schedule O.

Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans

Enter the amount of reserves on hand

Did the organization receive any payments for indoor tanning services during the tax year?

Section 501(c)(29) qualified nonprofit health insurance issuers.

If "Yes," see instructions and file Form 4720, Schedule N.

If "Yes," complete Form 4720, Schedule O.

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI				X				
Sec	tion A. Governing Body and Management								
				Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year 1a	25							
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.								
b	Enter the number of voting members included on line 1a, above, who are independent	25							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with a	ny other							
	officer, director, trustee, or key employee?		2		Х				
3	Did the organization delegate control over management duties customarily performed by or under the direct	supervision							
			3		х				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	s filed?	4		Х				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		5		Х				
6	Did the organization have members or stockholders?		6		Х				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint of								
	more members of the governing body?		7a		х				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockhol								
	persons other than the governing body?								
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the	I							
а	The governing body?		8a	X					
b	Each committee with authority to act on behalf of the governing body?		8b	Х					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at								
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O		9		х				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code.)							
		,		Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?		10a		Х				
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	I							
	and branches to ensure their operations are consistent with the organization's exempt purposes?		10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before	e filing the form?	11a	Х					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	Х					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conf		12b	Х					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," de	escribe							
	in Schedule O how this was done		12c	Х					
13	Did the organization have a written whistleblower policy?		13	Х					
14	Did the organization have a written document retention and destruction policy?		14	Х					
15	Did the process for determining compensation of the following persons include a review and approval by include a	dependent							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
а	The organization's CEO, Executive Director, or top management official		15a	Х					
b	Other officers or key employees of the organization		15b	Х					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement wi	ith a							
	taxable entity during the year?		16a		Х				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its pa	articipation							
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization	's							
	exempt status with respect to such arrangements?		16b						
Sec	tion C. Disclosure								
17	List the states with which a copy of this Form 990 is required to be filed ▶ NC								
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-	T (Section 501(c)(3)s	only)	availa	ble				
	for public inspection. Indicate how you made these available. Check all that apply								
	X Own website X Another's website X Upon request Other (explain on Sc	hedule O)							
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict o	f interest policy, and	financ	cial					
	statements available to the public during the tax year.								
20	State the name, address, and telephone number of the person who possesses the organization's books and	records							
	STEVE BRACE - 704-379-1242								
	130 NORTH TRYON STREET, CHARLOTTE, NC 28202								

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

X Check this box if neither the organization ne	or any related	orga	niza	tion	con	npen	sate	ed any current officer, d	irector, or trustee.	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(do		Pos		l than c	nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	rson i	s both	an	compensation	compensation	amount of
	week		cer an	d a d	irecto	r/trus	tee)	from	from related	other
	(list any	recto						the	organizations	compensation
	hours for related	ordi	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the
	organizations	ndividual trustee or director	Institutional trustee		99/	neu		(00-2/1099-101130)		organization and related
	below	dual t	ntio na	_	Key employee	st col	70			organizations
	line)	Indivi	Instit	Officer	Key e	Highest compensated employee	Former			
(1) JEFFREY HAY	5.00									
BOARD CHAIR		Х		х				0.	0.	0.
(2) KRISTIN HILLS BRADBERRY	5.00									
COMMITTEE CHAIR		Х		Х				0.	0.	0.
(3) MATTHEW SALISBURY	5.00									
SECRETARY		Х		Х				0.	0.	0.
(4) BARBARA MEEKS	5.00									
COMMITTEE CHAIR		Х		Х				0.	0.	0.
(5) ROBERT CHESNEY	5.00									
COMMITTEE CHAIR		Х		Х				0.	0.	0.
(6) SCOTT TOZIER	5.00									
COMMITTEE CHAIR		Х		Х				0.	0.	0.
(7) RENEE HOBART	5.00									
COMMITTEE CHAIR		Х		Х				0.	0.	0.
(8) KEVIN WHITE	5.00									
TREASURER		Х		Х				0.	0.	0.
(9) RICHARD BATTLE	3.00									
BOARD MEMBER		Х						0.	0.	0.
(10) BRIAN CROMWELL	3.00									
INCOMING BOARD CHAIR		Х						0.	0.	0.
(11) CHARLIE ELBERSON	3.00									
BOARD MEMBER		Х						0.	0.	0.
(12) JONATHAN FEIT	3.00									
BOARD MEMBER		Х						0.	0.	0.
(13) MICHELLE LEE	3.00									
BOARD MEMBER		Х						0.	0.	0.
(14) ANJALI SHAH	3.00									
BOARD MEMBER		Х						0.	0.	0.
(15) GAIL SHARPS MYERS	3.00									
BOARD MEMBER		Х						0.	0.	0.
(16) ERIN LAVELY FISHER	3.00									
BOARD MEMBER		Х						0.	0.	0.
(17) DENA DIORIO	3.00	_							_	_
BOARD MEMBER		Х						0.	0.	0.

CHARLOTTE FOUNDATION

Part VII Section A. Officers, Directors, Trust	tees, Key Emp	oloy	es,	and	Hiç	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)			(C	;)			(D)	(E)	(F)
Name and title	Average hours per week	box	not ch unles	ss per	nore son is	than o s both r/trust	an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) JOHN GIANNUZZI	3.00									
BOARD MEMBER		Х						0.	0.	0.
(19) PORTIA MACKINNON	3.00									
BOARD MEMBER		Х						0.	0.	0.
(20) COURTNEY ROGERS	3.00									
BOARD MEMBER		Х						0.	0.	0.
(21) SUSANNE MCGUIRE	3.00									
BOARD MEMBER		Х						0.	0.	0.
(22) RICHARD NICHOLS	3.00									
BOARD MEMBER		Х						0.	0.	0.
(23) RASU SHRESTHA	3.00									
BOARD MEMBER		Х						0.	0.	0.
(24) JEN HENRY	3.00									
BOARD MEMBER		Х						0.	0.	0.
(25) TOM EISELT	3.00									
BOARD MEMBER		х						0.	0.	0.
(26) JAIME MONDAY	3.00									
BOARD MEMBER		х						0.	0.	0.
1b Subtotal							▶	0.	0.	0.
c Total from continuation sheets to Part VII	, Section A							1,559,209.	0.	324,926.
d Total (add lines 1b and 1c)							<u> </u>	1,559,209.	0.	324,926.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
BUENA VISTA		
214 WEST 42ND STREET, NEW YORK, NY 10036	BROADWAY SHOW	1,947,891.
AUTUMN SMILE US		
260 WEST 44TH STREET, NEW YORK, NY 10036	BROADWAY SHOW	1,085,677.
THE BANDS VISIT, 7135 MINSTREL WAY SUITE		
105, COLUMBIA, MD 21045	BROADWAY SHOW	1,037,892.
LMS TOURING, INC., 7135 MINSTREL WAY SUITE		
105, COLUMBIA, MD 21045	BROADWAY SHOW	837,247.
JAN MCGRATH		
3642 ARBORWAY, CHARLOTTE, NC 28211	MEDIA AD BUYER	797,280.
2 Total number of independent contractors (including but not limited to	o those listed above) who received more than	
\$100,000 of compensation from the organization	28	
	_	000

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 CHARLOTTE FOUNDATION 58-1791724

Form 990 CHARLOTTE F	OUNDATION								58-17917	724
Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, a	nd F	lighe	est (Compensated Employe	ees (continued)	
(A) Name and title	(B) Average hours			(e Pos	C) ition that	l		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) EVAN TURTZ BOARD MEMBER	3.00	x						0.	0.	0.
(28) RENEE JOHNSON	3.00							· ·	•	•
BOARD MEMBER	3.00	x						0.	0.	0.
(29) TARIO BOKHARI	3.00	A						· · ·	· ·	٠.
BOARD MEMBER	3.00	x						0.	0.	0.
(30) KRYSTAL HARRELL	3.00	21						· · ·	· ·	••
APPRENTICE	3.00	x						0.	0.	0.
(31) TOM GABBARD	60.00	<u> </u>						· ·	•	••
PRESIDENT	33.55	1			х			550,410.	0.	132,528.
(32) WILLIAM DANTOS	60.00									
VP OF THEATER OPERATIONS		1			х			169,885.	0.	35,402.
(33) STEVE BRACE	60.00							,	-	, -
VP OF ADMIN/CFO		1			х			215,097.	0.	48,949.
(34) WENDY OGLESBY	50.00							,		,
VP OF MARKETING & COMM.		1				х		170,274.	0.	48,691.
(35) ELIZABETH LAW	50.00									
VP OF DEVELOPMENT		1				х		135,175.	0.	27,790.
(36) SHERRI GRACE	50.00									
CONTROLLER						х		105,704.	0.	11,849.
(37) ROBERT SCHONEMAN	50.00									
DIRECTOR OF IT						Х		107,435.	0.	11,415.
(38) PAUL MYRICK	50.00									
DIRECTOR OF TICKETING TECH.						Х		105,229.	0.	8,302.
		_								
		<u> </u>				<u> </u>				
Total to Part VII, Section A, line 1c								1,559,209.		324,926.

CHARLOTTE FOUNDATION

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) Revenuè excluded Total revenue Related or exempt Unrelated from tax under function revenue business revenue sections 512 - 514 150,000 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1b **b** Membership dues c Fundraising events 1c d Related organizations 1d 914,526 e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 3,124,286 1f 40,535 g Noncash contributions included in lines 1a-1f 4,188,812 h Total. Add lines 1a-1f **Business Code** 2 a THEATRE EVENTS 16,527,060. 711110 16,812,364. 285,304 Program Service Revenue 711110 424,614 424,614 EVENT PARKING b EVENT FOOD AND BEVERAG 711110 61,509. 61,509. d f All other program service revenue 17,298,487. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 37,615 37,615. other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 826,844. 106,544 6 a Gross rents 6b **b** Less: rental expenses ... 826,844. 106,544 c Rental income or (loss) 933,388 933,388. d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of assets other than inventory 7a b Less: cost or other basis Other Revenue and sales expenses 7b 7с c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses _____ c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 9b **b** Less: direct expenses c Net income or (loss) from gaming activities \triangleright 10 a Gross sales of inventory, less returns 1,135,149 and allowances 10a 360,950 **b** Less: cost of goods sold 774,199. 774,199. c Net income or (loss) from sales of inventory **Business Code** 11 a MISCELLANEOUS 448,855 448,855. 711110 b d All other revenue 448,855 e Total. Add lines 11a-11d 17,787,382. 285,304. 1,419,858. 23,681,356. Total revenue. See instructions 12

932009 01-20-20

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) Do not include amounts reported on lines 6b. Total expenses Management and general expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 89,571 89,571 individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 241,212 trustees, and key employees 1,740,984. 1,267,221. 232,551. Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 4,429,666. 4,124,205. 78,664. 226,797. 7 Pension plan accruals and contributions (include 3,403 section 401(k) and 403(b) employer contributions) 170,683 156,518. 10,762. 638,914 604,215, 16,130 18,569. Other employee benefits 9 311,203 292,801. 2,052 16,350. 10 Payroll taxes Fees for services (nonemployees): 8,820 8,820 Management Legal 36,500. 36,500. Accounting Lobbying Professional fundraising services. See Part IV, line 17 57,409 Investment management fees 57,409. Other. (If line 11g amount exceeds 10% of line 25, 859,997 859,747 250. column (A) amount, list line 11g expenses on Sch O.) 1,789,778 1,782,219 7,559. Advertising and promotion 12 741,697. 686,102. 13,867. 41,728 13 Office expenses Information technology 14 696,530 696,530. Royalties 15 403,849 403,849. 16 Occupancy 290,204 232,173, 27,834 30,197. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 17,451. 21,733. 4,050 232. Conferences, conventions, and meetings 19 5,808. 5,808. 20 Payments to affiliates 21 719,812, 719.812. 22 Depreciation, depletion, and amortization 168,131 168,131. 23 Other expenses. Itemize expenses not covered 24 above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) PRODUCTION COSTS 12,536,100. 12,536,100. MISCELLANEOUS 533,581 410,016. 44,117. 79,448. EQUIPMENT/BUILDING PURC 221,835, 221,835. С SHOW INVESTMENT LOSSES 69,442. 69,442. 64,861 16,249 18,403 30,209. All other expenses е 26,607,108 25,335,873 604,444 666,791. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. if following SOP 98-2 (ASC 958-720)

Form 990 (2019) Part X Balance Sheet CHARLOTTE FOUNDATION

. ai	ιλ	Check if Schedule O contains a response or n	ote to an	v line in this Part X			
		23.022.0 2 30.04.0 4 100.0000 0 1		,	(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			14,660.	1	14,660.
	2	Savings and temporary cash investments			12,834,121.	2	9,754,100.
	3	Pledges and grants receivable, net		1	262,530.	3	620,782.
	4	Accounts receivable, net			4,646,465.	4	3,181,076.
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub	ostantial c	ontributor, or 35%			
		controlled entity or family member of any of the	nese perso	ons		5	
	6	Loans and other receivables from other disqu	alified per	sons (as defined			
		under section 4958(f)(1)), and persons describ		6			
Ø	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use	1	67,621.	8	47,535.	
As	9	Prepaid expenses and deferred charges			968,232.	9	1,064,000.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	12,306,460.			
	b	Less: accumulated depreciation		9,824,925.	2,838,373.	10c	2,481,535.
	11	Investments - publicly traded securities	13,120,162.	11	14,326,347.		
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, lin		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		15,665,414.	15	15,898,496.	
	16	Total assets. Add lines 1 through 15 (must ed	50,417,578.	16	47,388,531.		
	17	Accounts payable and accrued expenses			2,175,104.	17	1,291,810.
	18	Grants payable	1		18		
	19	Deferred revenue	13,911,367.	19	10,966,382.		
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complet				21	
"	22	Loans and other payables to any current or fo					
Liabilities		trustee, key employee, creator or founder, sub					
Ē		controlled entity or family member of any of the				22	
Ë	23	Secured mortgages and notes payable to unre	-			23	1,723,525.
	24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lin					
		of Schedule D	,	.	558,874.	25	773,722.
	26	Total liabilities. Add lines 17 through 25			16,645,345.	26	14,755,439.
		Organizations that follow FASB ASC 958, c					
es		and complete lines 27, 28, 32, and 33.		· —			
auc	27	Net assets without donor restrictions		5,977,525.	27	15,949,580.	
Bal	28	Net assets with donor restrictions	27,794,708.	28	16,683,512.		
힏		Organizations that do not follow FASB ASC					
Net Assets or Fund Balances		and complete lines 29 through 33.	,	, —			
P	29	Capital stock or trust principal, or current fund	ds			29	
ets	30	Paid-in or capital surplus, or land, building, or				30	
Ass	31	Retained earnings, endowment, accumulated				31	
et,	32	Total net assets or fund balances			33,772,233.	32	32,633,092.
Z	33	Total liabilities and net assets/fund balances			50,417,578.	33	47,388,531.
		. Staasimtiss and hist association balantos			, ,		Form 990 (201

Forn	n 990 (2019) CHARLOTTE FOUNDATION	58-1791724		Pa	_{ge} 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	23	,681,	356.
2	Total expenses (must equal Part IX, column (A), line 25)	2	26	,607,	108.
3	Revenue less expenses. Subtract line 2 from line 1	3	-2	,925,	752.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	33	,772,	233.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6		-286,	059.
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	2	,072,	670.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	32	,633,	092.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				Х
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
32	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	ale Δudit		İ	I

Act and OMB Circular A-133? **b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information. NORTH CAROLINA PERFORMING ARTS CENTER AT

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

CHARLOTTE FOUNDATION 58-1791724 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 X An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2019 CHARLOTTE FOUNDATION

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 4	(a) 2010	(5) 2010	(0) 2011	(4) 2010	(6) 2010	(i) rotal
	Gross income from interest,						
Ü	dividends, payments received on						
	securities loans, rents, royalties,						
•	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
40	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10		`				
	Gross receipts from related activities,		,			12	
13	First five years. If the Form 990 is for	•			•	. , . ,	
80	organization, check this box and stoperion C. Computation of Publi	o Support Per	centage				······· P
				-1 (0)			
	Public support percentage for 2019 (I					14	<u>%</u>
	Public support percentage from 2018					15	<u>%</u>
168	33 1/3% support test - 2019. If the						
	stop here. The organization qualifies		•				
b	33 1/3% support test - 2018. If the						. \square
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test	_					
	and if the organization meets the "fac				· ·	~	
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances test	- 2018. If the org	anization did not d	check a box on lin	e 13, 16a, 16b, or	17a, and line 15 is	10% or
	more, and if the organization meets the	ne "facts-and-circur	nstances" test, ch	eck this box and	stop here. Explain	n in Part VI how the	
	organization meets the "facts-and-circ	cumstances" test. 7	The organization of	ualifies as a publi	cly supported orga	nization	▶∐
18	Private foundation. If the organization	on did not check a b	oox on line 13, 16	a, 16b, 17a, or 17	b, check this box a	nd see instructions	<u> </u>
					Sche	edule A (Form 990	or 990-F7) 2019

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Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

qualify under the tests listed Section A. Public Support	below, please comp	иете Рап II.)					
Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total	
1 Gifts, grants, contributions, and	(a) 2010	(6) 2010	(0) 2011	(W) 2010	(6) 2019	(i) iOlai	—
membership fees received. (Do not							
include any "unusual grants.")	3,824,555.	4,411,306.	5,995,486.	3,565,432.	5,043,383.	22,840,16	52.
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	29,004,260.		32,714,468.		17,298,486.	, ,	
3 Gross receipts from activities that are not an unrelated trade or business under section 513							
Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
5 The value of services or facilities furnished by a governmental unit to the organization without charge	1,410,250.	1,410,250.	1,847,250.	1,847,250.	1,847,250.	8,362,25	50.
6 Total. Add lines 1 through 5	34,239,065.	27,858,758.	40,557,204.	43,408,767.	24,189,119.	170,252,91	3.
7a Amounts included on lines 1, 2, and							
3 received from disqualified persons	97,500.	98,500.	215,000.	189,825.	205,262.	806,08	37.
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year							0.
c Add lines 7a and 7b	97,500.	98,500.	215,000.	189,825.	205,262.	806,08	37.
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						169,446,82	16.
	1 () 22.7	# N 22 / 2	() 22/2	() 22/2	() 22/2	(0	
Calendar year (or fiscal year beginning in)		(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total 170,252,91	
9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources		27,858,758. 25,291.	40,557,204. 9,057.	43,408,767. 57,385.	24,189,119. 37,615.		
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	3						
c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b,	62,491.	25,291.	9,057.	57,385.	37,615.	191,83	9.
whether or not the business is regularly carried on	86,036.	61,595.	36,528.			184,15	9.
or loss from the sale of capital assets (Explain in Part VI.)	169,870.	206,086.	212,946.	289,316.	448,855.	1,327,07	73.
13 Total support. (Add lines 9, 10c, 11, and 12.)	34,557,462.	28,151,730.	40,815,735.	43,755,468.	24,675,589.	171,955,98	34.
14 First five years. If the Form 990 is f	or the organization's	first, second, third	d. fourth. or fifth tax	x vear as a section	501(c)(3) organiza	ation.	_
				•		·	
Section C. Computation of Pub						F L	
15 Public support percentage for 2019			olumn (f))		15	98.54	%
16 Public support percentage from 201		•			16	98.68	%
Section D. Computation of Inve					•		
17 Investment income percentage for 2	2019 (line 10c. colun	nn (f), divided by lir	ne 13. column (f))		17	.11	%
		D + III - I' 4.7			18	.18	%
18 Investment income percentage from		,					_,,
	e organization did n	ot check the box of	on line 14, and line	15 is more than 33	3 1/3%, and line 1	/ is not	
19a 33 1/3% support tests - 2019. If the more than 33 1/3%, check this box	and stop here. The	organization qualif	ïes as a publicly su	upported organizat	tion	> [3	X
19a 33 1/3% support tests - 2019. If the more than 33 1/3%, check this box b 33 1/3% support tests - 2018. If the	and stop here. The ne organization did n	organization qualif ot check a box on	ies as a publicly su line 14 or line 19a,	upported organizat , and line 16 is mo	tion re than 33 1/3%, a	► [2	<u>x</u>
19a 33 1/3% support tests - 2019. If the more than 33 1/3%, check this box	and stop here. The ne organization did n neck this box and st o	organization qualif ot check a box on op here. The orgal	ies as a publicly su line 14 or line 19a, nization qualifies a	upported organizat , and line 16 is mo s a publicly suppo	ion re than 33 1/3%, a rted organization	► [2	<u>x</u>

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Schedule A (Form 990 or 990-EZ) 2019

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

 If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	•		
	2		
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	3b		
	20		
	3c		
	4a		
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	4c		
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	9a		
	9b		
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	10a		
	iva		
	10b		
0	an or ac	n-F7	2010

Pa	t IV Supporting Organizations (continued)			
	, and the second		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
с	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		L
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	1		
360	tion B. All Type III Supporting Organizations		V	N _a
4	Did the expenientian provide to each of its supported expenientians, by the last day of the fifth month of the		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	1		
2	organization's governing documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
2	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	• •	2		
3	the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described in (2), did the organization's supported organizations have a			
Ü	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst.	ructions	L	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	ng Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	ng trust on N	ov. 20, 1970 (explain in F	Part VI). See instructions. A
	other Type III non-functionally integrated supporting organizations must co	omplete Sec	tions A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see	•		
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	lly integrated	d Type III supporting orga	inization (see
	inches (ations)			

Schedule A (Form 990 or 990-EZ) 2019

ı aı	Type in Non-Functionally integrated 509(a)(3) Supporting Orga	inizations (continued)	1
<u>Secti</u>	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes			
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
а	From 2014			
b	From 2015			
С	c From 2016			
d	From 2017			
е	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2019 distributable amount			
i_	Carryover from 2014 not applied (see instructions)			
j_	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D,			
	line 7: \$			
<u>a</u>	Applied to underdistributions of prior years			
b	Applied to 2019 distributable amount			
с	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7				
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2015			
b	Excess from 2016			
С	Excess from 2017			
d	Excess from 2018			
е	Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Organization type (check one):

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

0040

2019

OMB No. 1545-0047

Name of the organization		Emp	oloyer identification number
NORTI	H CAROLINA PERFORMING ARTS CENTER AT		
CHAR	LOTTE FOUNDATION		58-1791724

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation
•	s covered by the General Rule or a Special Rule. (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
General Rule	
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.
Special Rules	
sections 509(a)(1) a any one contributo	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.
year, total contribu	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the tions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the ty to children or animals. Complete Parts I, II, and III.
year, contributions is checked, enter h purpose. Don't cor	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box here the total contributions that were received during the year for an exclusively religious, charitable, etc., applete any of the parts unless the General Rule applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year
but it must answer "No" on	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to he filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

 $\ \ \, \text{LHA} \ \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	ditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
1		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
2		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
3		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
4		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
5		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
6		Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
NORTH CAROLINA PERFORMING ARTS CENTER AT	
CHARLOTTE FOUNDATION	58-1791724

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	Name, address, and ZIF + 4	\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 9	Name, address, and ZIP + 4		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
10	Name, address, and ZIP + 4	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	ivalile, audi ess, and EIF + +	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14	- Trume, dudices, dild En 1 1	\$\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
15	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18	Hairie, audi 655, ariu EIF + 4	\$\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

ı artı	(see instructions). Ose duplicate copies of Part I if addition	iai space is fieeded.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		5,000 <u>.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		- - \$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24_		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	ditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
25		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
26		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
27_		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
28_		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
29		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
30		Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	ial space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 32	Name, address, and ZIP + 4	Total contributions 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 34	Name, address, and ZIP + 4	Total contributions 15,218.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 35	Name, address, and ZIP + 4	\$12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
36	Name, address, and ZIP + 4	Total contributions 10,728.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 38	Name, address, and ZIP + 4	Total contributions \$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
40	Name, address, and ZIP + 4	\$ 20,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 41	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 42	Name, address, and ZIP + 4	Total contributions \$5,462.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44	Name, address, and ZIF + 4	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$10,262.	Person X Payroll
(a)	(b)	(c)	(d)
No. 46	Name, address, and ZIP + 4	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47	Haine, audiess, and ZIF + +	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48	INGING, AUGIGSS, AND LIF T T	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50	Nume, dudiess, and Zir + +	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$5,006.	Person X Payroll
(a)	(b)	(c)	(d)
No. 52	Name, address, and ZIP + 4	* 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53	Humo, audi 635, and Eif T T	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54	Hamo, address, and ZIF T T	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56	Name, address, and ZiF + 4	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 57	Name, address, and ZIP + 4	Total contributions \$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No. 58	Name, address, and ZIP + 4	\$ \$ 5,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60	Name, audiess, and Zif + 4	\$\$11,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62	- Trume, dudicos, una En 111	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 63	Name, address, and ZIP + 4	Total contributions \$ 6,407.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
64	Name, address, and ZIP + 4	\$\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66	Numb, addi 655, and £if T T	\$ \$ 7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 68	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$5,000.	Person X Payroll
(a)	(b)	(c)	(d)
70	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71	INGING, AUGI 655, AND LIF + 4	\$ 7,484.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
72	Name, address, and ZIP + 4	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74	Name, address, and Zir + +	\$\$7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 75	Name, address, and ZIP + 4	\$\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78	- Trumo, address, and En TT	\$\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

NORTH CAROLINA PERFORMING ARTS CENTER AT

CHARLOTTE FOUNDATION

Employer identification number

58-1791724

Parti	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84		\$	Person X Payroll Noncash (Complete Part II for

Name of organization
NORTH CAROLINA PERFORMING ARTS CENTER AT
CHARLOTTE FOUNDATION

Employer identification number
58-1791724

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>87</u>			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
88			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90			Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

NORTH CAROLINA PERFORMING ARTS CENTER AT

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Employer identification number

58-1791724

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
91		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
92		\$ 5,860. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
93		Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
94		Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
95		Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
96		Person Payroll Noncash X (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
NORTH CAROLINA PERFORMING ARTS CENTER AT	
CHARLOTTE FOUNDATION	58-1791724

Parti	Contributors (see instructions). Use duplicate copies of Part I if ad	iditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
97		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

NORTH CAROLINA PERFORMING ARTS CENTER AT

CHARLOTTE FOUNDATION

Employer identification number

58-1791724

Part II	Noncash Property (see instructions). Use duplicate copies of Par	t II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	HOSTED EVENTS AND MEALS		
93			
		\$5,900.	11/02/19
(a) No.	(b)	(c) FMV (or estimate)	(d)
from Dort I	Description of noncash property given	(See instructions.)	Date received
Part I	CATERING		
94	CATERINO		
		\$\$	09/10/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	SNACKS		
95			
		\$ 11,767.	09/01/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
· uiti	HOSTED EVENTS AND MEALS		
96			
		\$5,000.	09/24/19
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
Part I	CATERING	. , , , ,	
97	CITEMENO	_	
		\$8,668.	10/02/19
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
Part I			
		\$	

Name of or					Employer identification number
	ROLINA PERFORMING ARTS CENTER AT E FOUNDATION				58-1791724
Part III		through (e) and the following that the following that the following th	na line entry. For a	organizations	hat total more than \$1,000 for the year
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	gift	(d) Desc	cription of how gift is held
		(e) Transf	er of gift		
	Transferee's name, address, ar	nd ZIP + 4	R	elationship of tra	nsferor to transferee
(a) No.					
from Part I	(b) Purpose of gift	(c) Use of g	gift	(d) Desc	cription of how gift is held
		(e) Transf	or of gift		
	Transferee's name, address, ar			elationship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	gift	(d) Desc	cription of how gift is held
		(e) Transf	er of gift		
	Transferee's name, address, ar	nd ZIP + 4	R	elationship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	gift	(d) Desc	cription of how gift is held
		(e) Transf	er of gift		
-	Transferee's name, address, ar	nd ZIP + 4	R	elationship of tra	nsferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

Name of the organization

NORTH CAROLINA PERFORMING ARTS CENTER AT CHARLOTTE FOUNDATION

Employer identification number 58 - 1791724

Par	t I Organizations Maintaining Donor Advised Fund	ls or Other Similar	Funds or Ac	counts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line 6.			·
		(a) Donor advised funds	s (b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in writing the	nat the assets held in do	onor advised fund	ls
	are the organization's property, subject to the organization's exclusive	e legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor advisors	n writing that grant fund	ds can be used or	nly
	for charitable purposes and not for the benefit of the donor or donor	advisor, or for any other	purpose conferri	ng
	impermissible private benefit?			
Par	t II Conservation Easements. Complete if the organization	on answered "Yes" on Fo	orm 990, Part IV,	line 7.
1	Purpose(s) of conservation easements held by the organization (chec			
	Preservation of land for public use (for example, recreation or e	ducation) Prese	ervation of a histo	rically important land area
	Protection of natural habitat	Prese	ervation of a certif	fied historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualified cons	servation contribution in	the form of a cor	
	day of the tax year.			Held at the End of the Tax Year
a	Total number of conservation easements			2a
b				2b
C	Number of conservation easements on a certified historic structure in			2c
d	Number of conservation easements included in (c) acquired after 7/29			
_	listed in the National Register			2d
3	Number of conservation easements modified, transferred, released, e	extinguished, or terminat	ted by the organiz	zation during the tax
	year			
4	Number of states where property subject to conservation easement i	•		
5	Does the organization have a written policy regarding the periodic mo			Yes No
6	violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling	of violations, and onfor		
U	Stan and volunteer hours devoted to monitoring, inspecting, nanding	y or violations, and emoi	cing conservation	n easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling of v	iolations and enforcing	conservation eas	sements during the year
•	S	iolationio, and omoronig	corisci valion cae	ornanta danng tria yadi
8	Does each conservation easement reported on line 2(d) above satisfy	the requirements of sec	ction 170(h)(4)(B)(ï)
_	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conservation easer			
	balance sheet, and include, if applicable, the text of the footnote to the			
	organization's accounting for conservation easements.			
Par	t III Organizations Maintaining Collections of Art, F	listorical Treasure	s, or Other S	imilar Assets.
	Complete if the organization answered "Yes" on Form 990, Pa	rt IV, line 8.		
1a	If the organization elected, as permitted under FASB ASC 958, not to	report in its revenue sta	atement and bala	nce sheet works
	of art, historical treasures, or other similar assets held for public exhib	oition, education, or rese	earch in furtheran	ce of public
	service, provide in Part XIII the text of the footnote to its financial state	ements that describes t	hese items.	
b	If the organization elected, as permitted under FASB ASC 958, to rep	ort in its revenue staten	nent and balance	sheet works of
	art, historical treasures, or other similar assets held for public exhibiti	on, education, or resear	ch in furtherance	of public service,
	provide the following amounts relating to these items:			
	(i) Revenue included on Form 990, Part VIII, line 1			> \$
	(ii) Assets included in Form 990, Part X			> \$
2	If the organization received or held works of art, historical treasures, $\boldsymbol{\alpha}$	or other similar assets fo	or financial gain, p	provide
	the following amounts required to be reported under FASB ASC 958 $$	relating to these items:		
а	Revenue included on Form 990, Part VIII, line 1			> \$
	Assets included in Form 990, Part X			▶ \$
LHA	For Paperwork Reduction Act Notice, see the Instructions for For	m 990.		Schedule D (Form 990) 2019

Par	rt III Organizations Maintaining C	ollections of Art	t, Historical Tre	asures, or C	ther S	imilar	Assets	(contir	nued)	
3	Using the organization's acquisition, accessi	on, and other records	s, check any of the f	ollowing that ma	ake signi	ificant us	e of its			
	collection items (check all that apply):									
а	Public exhibition	d	Loan or excl	nange program						
b	Scholarly research	е	Other							
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explain	how they further th	e organization's	exempt	t purpose	in Part	XIII.		
5	During the year, did the organization solicit of	r receive donations o	of art, historical treas	ures, or other s	imilar as	sets				_
	to be sold to raise funds rather than to be ma							Yes		No
Par	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or									
	reported an amount on Form 990, Part X, line 21.									
1a	Is the organization an agent, trustee, custodi		•				_	_	_	,
	on Form 990, Part X?						L	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:							
	<u> </u>							Amoun	<u>t </u>	
	Beginning balance					1c				
d	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f		1		
	Did the organization include an amount on F				•	?	L	Yes	<u> </u>	No
	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planation has been p	orovided on Par	<u>t XIII .</u>					<u></u>
Par	rt V Endowment Funds. Complete									
		(a) Current year	(b) Prior year	(c) Two years b		Three yea				
1a	0 0 ,	22,467,820.	22,555,676.	20,857,7		19,553			446,	
b	Contributions	109,104.	42,024.	47,9			9,758.			
С	Net investment earnings, gains, and losses	1,932,690.	-48,352.	1,721,8		2,07.	1,909.	. 1,206,709		709.
d	Grants or scholarships									
е	Other expenditures for facilities	054 571	01 500	71 0		٥٠,	7 450		260	000
_	and programs	854,571.	81,528.	71,8		95	7,450.		260,	000.
	Administrative expenses	22 655 042	22,467,820.	22 555 6	76	20 05	7 7/5	10	552	E 2 0
g	End of year balance				70.	20,65	7,745.	19,	, 555,	520.
2	Provide the estimated percentage of the curr	rent year end balance) neld as:						
a	Board designated or quasi-endowment Permanent endowment 55.34		_%							
b		%								
С		· -								
0-	The percentages on lines 2a, 2b, and 2c sho	-	b	al a aluaciusi a kaa al	£ 4 l					
Sa	Are there endowment funds not in the posse	ssion of the organiza	lion that are neid an	a administered	ior trie c	organizati	ION	ſ	Yes	Na.
	by:							3a(i)	X	No
	(i) Unrelated organizations							3a(ii)		
h	(ii) Related organizations							3b		
4	Describe in Part XIII the intended uses of the							SD		
	rt VI Land, Buildings, and Equipm		Willett fullus.							
	Complete if the organization answere		Part IV line 11a S	ee Form 990 Pa	art X line	e 10				
	Description of property	(a) Cost or o				umulated		(d) Boo	k valu	
	becomplien or property	basis (investr		I	` '	eciation	.	(u) 500	it valu	0
	Land	<u> </u>								
	Buildings									
	Leasehold improvements		4	,392,695.	3	,130,89	92.	1.	261,	803.
	Equipment	I		,664,983.		,694,0			970,	
	Other			248,782.		•			248,	
	I. Add lines 1a through 1e. (Column (d) must e		X. column (B). line 1(Oc.)	<u></u>		<u> </u>	2,	481,	535.

Schedule D (Form 990) 2019

Part VII Investments - Other Securities.			1/91/24 Page
Complete if the organization answered "Yes"			.f.,
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-	or-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Fotal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related.			
	Faura 000 David IV lines	11. Cas Farm 000 Part V line 10	
Complete if the organization answered "Yes" (a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of-vear market value
·	(b) Book value	(c) Method of Valuation. Gost of the C	or year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) Tatal (Col. (b) must squal Form 000, Port V, sol. (D) line 12.)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990 Part IV line	11d See Form 990 Part Y line 15	
			(b) Book value
(a)	Description		(b) Book value
(a) (1) INVESTMENTS IN PERFORMANCES	Description		982,910
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL	Description AN ASSETS		982,910 773,722
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL (3) PRESENT VALUE OF FUTURE LEASE CONTRIB	Description AN ASSETS UTIONS		982,910 773,722 4,313,168
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN	Description AN ASSETS UTIONS		982,910 773,722 4,313,168 9,328,696
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM	Description AN ASSETS UTIONS		982,910 773,722 4,313,168 9,328,696
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6)	Description AN ASSETS UTIONS		982,910 773,722 4,313,168 9,328,696
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7)	Description AN ASSETS UTIONS		982,910 773,722 4,313,168 9,328,696
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8)	Description AN ASSETS UTIONS		(b) Book value 982,910 773,722 4,313,168 9,328,696 500,000
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9)	Description AN ASSETS UTIONS TRUST		982,910 773,722 4,313,168 9,328,696 500,000
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8)	Description AN ASSETS UTIONS TRUST		982,910 773,722 4,313,168 9,328,696 500,000
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	Description AN ASSETS UTIONS TRUST	>	982,910 773,722 4,313,168 9,328,696 500,000
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes"	Description AN ASSETS UTIONS TRUST	>	982,910 773,722 4,313,168 9,328,696 500,000
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability	Description AN ASSETS UTIONS TRUST	>	982,910 773,722 4,313,168 9,328,696 500,000
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes	Description AN ASSETS UTIONS TRUST e 15.) on Form 990, Part IV, line	>	982,910 773,722 4,313,168 9,328,696 500,000 15,898,496 (b) Book value
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) NONQUALIFIED DEFERRED COMPENSATION PL.	Description AN ASSETS UTIONS TRUST e 15.) on Form 990, Part IV, line	>	982,910 773,722 4,313,168 9,328,696 500,000 15,898,496 (b) Book value
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990. Part X. col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3)	Description AN ASSETS UTIONS TRUST e 15.) on Form 990, Part IV, line	>	982,910 773,722 4,313,168 9,328,696 500,000 15,898,496 (b) Book value
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990. Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) (4)	Description AN ASSETS UTIONS TRUST e 15.) on Form 990, Part IV, line	>	982,910 773,722 4,313,168 9,328,696 500,000 15,898,496 (b) Book value
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) (4) (5)	Description AN ASSETS UTIONS TRUST e 15.) on Form 990, Part IV, line	>	982,910 773,722 4,313,168 9,328,696 500,000 15,898,496 (b) Book value
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) (4) (5)	Description AN ASSETS UTIONS TRUST e 15.) on Form 990, Part IV, line	>	982,910 773,722 4,313,168 9,328,696 500,000 15,898,496 (b) Book value
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) (4) (5) (6)	Description AN ASSETS UTIONS TRUST e 15.) on Form 990, Part IV, line	>	982,910 773,722 4,313,168 9,328,696 500,000 15,898,496 (b) Book value
(a) (1) INVESTMENTS IN PERFORMANCES (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) PRESENT VALUE OF FUTURE LEASE CONTRIB (4) BENEFICIAL INTEREST IN ASSETS HELD IN (5) PLEDGE RECEIVABLE LONG TERM (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) NONQUALIFIED DEFERRED COMPENSATION PL. (3) (4) (5)	Description AN ASSETS UTIONS TRUST e 15.) on Form 990, Part IV, line	>	982,910 773,722 4,313,168 9,328,696 500,000

Schedule D (Form 990) 2019

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

CHARLOTTE FOUNDATION Page 4 Schedule D (Form 990) 2019 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 27,618,758. 1 Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 a Net unrealized gains (losses) on investments 1,561,191 Donated services and use of facilities 2c Recoveries of prior year grants 2,376,211. Other (Describe in Part XIII.) 3,937,402. Add lines 2a through 2d 2e 23,681,356. Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) 0. c Add lines 4a and 4b 4c 23 681 356. Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 28,757,898. 1 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: 1,847,250, a Donated services and use of facilities <u>2a</u> **b** Prior year adjustments 2b 2c 303 541 d Other (Describe in Part XIII.) 2,150,791. Add lines 2a through 2d 26,607,107. Subtract line **2e** from line **1** 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a **b** Other (Describe in Part XIII.) c Add lines 4a and 4b 26,607,107. Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) | Part XIII | Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. PART V, LINE 4: THE ENDOWMENTS HAVE BEEN ESTABLISHED TO SUPPORT SCHOLARSHIPS. FACILITY RENOVATIONS AND THE OPERATIONS OF THE ORGANIZATION AND ITS FACILITIES. PART X, LINE 2: IN THE UNITED STATES TREASURY DEPARTMENT DETERMINATION LETTER DATED OCTOBER 15, 1992, BPA WAS DETERMINED TO BE TAX EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. ACCORDINGLY, THERE ARE NO INCOME TAXES PROVIDED FOR IN THE ACCOMPANYING FINANCIAL STATEMENTS. BPA HAS ACCRUED \$20,000 IN ESTIMATED FEDERAL AND STATE TAXES FOR UNRELATED BUSINESS INCOME FOR THE YEARS ENDED AUGUST 31, 2020 AND 2019

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

NORTH CAROLINA PERFORMING ARTS CENTER AT

2019

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Schedule I (Form 990) (2019)

CHARLOTTE FOUNDATION						58-1791724		
Part I General Information on Grants a	and Assistance							
1 Does the organization maintain records	to substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assis	stance, and the selectio		
criteria used to award the grants or assi	stance?						Yes 🗓 No	
2 Describe in Part IV the organization's pr	ocedures for monit	oring the use of grant	funds in the United	d States.				
Part II Grants and Other Assistance to	Domestic Organiz	zations and Domestic	Governments.	Complete if the org	anization answered "Y	es" on Form 990, Part I	V, line 21, for any	
recipient that received more than	recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.							
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	
2 Enter total number of section 501(c)(3) a	-	-	e line 1 table				}	
3 Enter total number of other organization	is listed in the line 1	i tadie						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

CHARLOTTE FOUNDATION 58-1791724 Schedule I (Form 990) (2019) Page 2 Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (e) Method of valuation (book, FMV, appraisal, other) (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of non-(f) Description of noncash assistance recipients cash grant cash assistance SCHOLARSHIP AWARD 0. 75,000. Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

2019

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

► Go to www.irs.gov/Form990 for instructions and the latest information.

NORTH CAROLINA PERFORMING ARTS CENTER AT

CHARLOTTE FOUNDATION

Employer identification number 58-1791724

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a	Х	
	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
-	Regulations section 53 /458-6/c/2	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Derients	(6)(1)-(0)	reported as deferred on prior Form 990
(1) TOM GABBARD	(i)	458,518.	91,892.	0.	117,143.	15,385.	682,938.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) WILLIAM DANTOS	(i)	158,196.	11,689.	0.	27,765.	7,637.	205,287.	0.
VP OF THEATER OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) STEVE BRACE	(i)	198,881.	16,216.	0.	41,997.	6,952.	264,046.	0.
VP OF ADMIN/CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) WENDY OGLESBY	(i)	158,719.	11,555.	0.	41,752.	6,939.	218,965.	0.
VP OF MARKETING & COMM.	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ELIZABETH LAW	(i)	126,023.	9,152.	0.	20,612.	7,178.	162,965.	0.
VP OF DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

TOM GABBARD, STEVE BRACE, BILL DANTOS, WENDY OGLESBY AND ELIZABETH LAW

CHARLOTTE FOUNDATION

PARTICIPATE IN A SUPPLEMENTAL DEFINED CONTRIBUTION PLAN.

TOM GABBARD: \$71,107

WILLIAM DANTOS: \$18,705

STEVE BRACE: \$22,367

WENDY OGLESBY: \$16,899

ELIZABETH LAW: \$13,450

PART I, LINE 5:

THE INCENTIVE PLAN FOR THE PRESIDENT INCUDES A MERIT IMPACTED BY

OPERATIONAL RESULTS.

PART I LINE 7:

STAFF BONUSES ARE AWARDED ON MERIT. THE BONUS POOL IS ESTABLISHED BY THE

BOARD OF TRUSTEES I.E. \$100K. FROM THIS, TWO POOLS ARE CREATED. A BASE POOL

(80%) AND A RESERVE POOL (20%). THE BASE POOL IS THEN DIVIDED BY DEPARTMENT

TO DETERMINE A BASE BONUS POOL FOR EACH DEPARTMENT. THE DEPARTMENT HEAD

Schedule J (Form 990) 2019

Page 3

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

NORTH CAROLINA PERFORMING ARTS CENTER AT

Open to Public Inspection

Employer identification number

58-1791724

CHARLOTTE FOUNDATION Part I Types of Property

(a) (b) (c) (d) Number of Noncash contribution Check if Method of determining contributions or amounts reported on applicable noncash contribution amounts Form 990, Part VIII, line 1g items contributed Art - Works of art Art - Historical treasures 2 Art - Fractional interests 3 Books and publications 4 Clothing and household goods 5 Cars and other vehicles 6 Boats and planes 7 Intellectual property 8 Securities - Publicly traded 10 Securities - Closely held stock Securities - Partnership, LLC, or 11 trust interests Securities - Miscellaneous 12 13 Qualified conservation contribution -Historic structures Qualified conservation contribution - Other 14 15 Real estate - Residential Real estate - Commercial 16 17 Real estate - Other 18 Collectibles Food inventory 19 Drugs and medical supplies 20 Taxidermy 21 Historical artifacts 22 Scientific specimens 23 24 Archeological artifacts (FOOD @ CATER 17,868.FMV 25 11,767.FMV SERVICES Х 1 Other 26 EVENT HOSTING Х 2 10,900.FMV 27 Other 28 Other Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement _______ 29 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for Х exempt purposes for the entire holding period? 30a **b** If "Yes," describe the arrangement in Part II. Х Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash X 32a

For Paperwork Reduction Act Notice, see the Instructions for Form 990. LHA

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

Schedule M (Form 990) 2019

33

If "Yes," describe in Part II.

Schedule M (Form 990) 2019

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

NORTH CAROLINA PERFORMING ARTS CENTER AT CHARLOTTE FOUNDATION

Employer identification number 58-1791724

PART III LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: BLUMENTHAL PERFORMING ARTS HAS CREATED THE MOST ROBUST TOURING THEATRICAL MARKET IN THE US. A HUB FOR RESIDENT ARTS GROUPS AND DOZENS OF GRASSROOTS GROUPS, BLUMENTHAL PRESENTED 220 DIVERSE PERFORMANCES IN SPOKEN WORD, EDGY THEATER, IMPROV, PODCASTING AND MORE ON SIX HIP HOP. STAGES STRETCHED ACROSS FIVE BLOCKS IN UPTOWN CHARLOTTE THIS YEAR. EDUCATION, OUTREACH AND ACCESS PROGRAMS FOR YOUTH, FAMILIES, AND ADULTS WERE OFTEN UNDERWAY SEVERAL TIMES A WEEK. IN TOTAL LAST YEAR BLUMENTHAL PERFORMING ARTS HOSTED OVER 400 PERFORMANCES, CLASSES EVENTS AND ACTIVITIES ON ITS THREE CAMPUSES IN UPTOWN CHARLOTTE. BLUMENTHAL PERFORMING ARTS MISSION IS TO PRESENT THE BEST IN THE PERFORMING ARTS AND, IN PARTNERSHIP WITH OTHERS, SHARE AND EMPLOY THE ARTS AS A MAJOR CATALYST TO STRENGTHEN EDUCATION. BUILD COMMUNITY COHESIVENESS AND ADVANCE ECONOMIC GROWTH. IN A TYPICAL YEAR, BLUMENTHAL ENACTS ITS MISSION BY PRESENTING A VARIETY OF EDUCATIONAL PROGRAMS SUCH AS THE BLUMEY AWARDS WHICH CELEBRATES EXCELLENCE IN HIGH SCHOOL MUSICAL THEATER, AND THE JUNIOR THEATER PROGRAM FOR ELEMENTARY AND MIDDLE SCHOOL STUDENTS, WHICH USES MUSICAL THEATER TO FOSTER CREATIVITY, PROBLEM SOLVING, TEAMWORK SPEAKING ABILITY, AND A STRONGER AFFINITY FOR SCHOOL. ALTHOUGH THE CORONAVIRUS PANDEMIC CAUSED SIGNIFICANT DISRUPTIONS IN BLUMENTHAL'S PROGRAMMING SCHEDULE. IT CONTINUES TO BE AN ECONOMIC LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2019)

932211 09-06-19

FORM 990, PART VI, SECTION B, LINE 15:

EVERY THREE YEARS, A STUDY IS PERFORMED BY AN ADVISORY FIRM (E.G. WILLIS

TOWERS WATSON). THIS STUDY IS REVIEWED BY THE COMPENSATION COMMITTEE. IN

ADDITION, AMS PACC SALARY SURVEY IS REVIEWED BY MANAGEMENT.

FORM 990, PART VI, SECTION C, LINE 18:

RECENT FILINGS OF THE FORM 990 ARE AVAILABLE ONLINE AT THE ORGANIZATION'S

WEBSITE AND WWW.GUIDESTAR.ORG.

FORM 990, PART VI, SECTION C, LINE 19:

Schedule O (Form 990 or 990-EZ) (2019)		Page 2
Name of the organization NORTH CAROLINA PERFORMING ARTS CENT	TER AT	Employer identification number 58-1791724
THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICT OF	INTEREST POLICY ARE	
AVAILABLE UPON REQUEST. THE ORGANIZATION'S AUDITED FINA	NCIAL STATEMENTS ARE	
POSTED ON THEIR WEBSITE.		
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:		
CHANGE IN BENEFICIAL INTEREST OF ASSETS	1,932,690.	
NET ASSETS RELEASED FROM RESTRICTIONS	57,409.	
DISTRIBUTIONS FROM ENDOWMENT FOR SCHOLARSHIPS	82,571.	
TOTAL TO FORM 990, PART XI, LINE 9	2,072,670.	
FORM 990, PART XII, LINE 2C		
THIS PROCESS HAS NOT CHANGED FROM PRIOR YEARS.		
FORM 990		
IN MARCH 2020, THE WORLD HEALTH ORGANIZATION DECLARED TO	HE OUTBREAK AND	
SPREAD OF COVID-19, A NOVEL STRAIN OF CORONAVIRUS, A PA	NDEMIC. THE	
CORONAVIRUS OUTBREAK HAS HAD FAR REACHING AND UNPREDICT.	ABLE IMPACTS ON	
THE GLOBAL ECONOMY, SUPPLY CHAINS, FINANCIAL MARKETS, A	ND GLOBAL	
BUSINESS OPERATIONS OF A VARIETY OF INDUSTRIES. GOVERNM	ENTS HAVE TAKEN	
SUBSTANTIAL ACTION TO CONTAIN THE SPREAD OF THE VIRUS I	NCLUDING	
MANDATING SOCIAL DISTANCING, SUSPENSION OF CERTAIN GATH	ERINGS, AND	
SHUTTERING OF CERTAIN NONESSENTIAL BUSINESSES.		
THE COVID-19 PANDEMIC HAS DISRUPTED THE OPERATIONAL AND	FINANCIAL	
PERFORMANCE OF OUR BUSINESS AND THERE IS SIGNIFICANT UN	CERTAINTY IN THE	
NATURE AND DEGREE OF ITS CONTINUED EFFECTS ON OUR BUSIN		
THE EXTENT TO WHICH IT WILL IMPACT OUR BUSINESS GOING F	ORWARD WILL	

	Schedule O (Form 990 or 990-EZ) (2019)	Page 2
DEPEND ON A VARIETY OF FACTORS INCLUDING THE DURATION AND CONTINUED SPREAD OF THE OUTBREAK, IMPACT ON OUR CUSTOMERS, EMPLOYEES AND VENDORS,	Name of the organization NORTH CAROLINA PERFORMING ARTS CENTER AT	
SPREAD OF THE OUTBREAK, IMPACT ON OUR CUSTOMERS, EMPLOYEES AND VENDORS,	CHARLOTTE FOUNDATION	58-1791724
SPREAD OF THE OUTBREAK, IMPACT ON OUR CUSTOMERS, EMPLOYEES AND VENDORS,		
	DEPEND ON A VARIETY OF FACTORS INCLUDING THE DURATION AND CONTINUED	
AS WELL AS GOVERNMENTAL, REGULATORY AND PRIVATE SECTOR RESPONSES.	SPREAD OF THE OUTBREAK, IMPACT ON OUR CUSTOMERS, EMPLOYEES AND VENDORS,	
AS TABLE AS CONSIDERATION, ASCULATION AND TAXABLE CREATE AND CONCESS.	AC MELL AC COMPONIMENTAL DECLIFATION AND DELVATE CECTOD DECDONCES	
	AS WELL AS GOVERNMENTAL, REGULATORI AND PRIVATE SECTOR RESPONSES.	
		_
	<u> </u>	

EXTENDED TO JULY 15, 2021

Form	990-T	Ŀ	xempt Orga				ax Return		OMB No. 1545-0047
			(a	nd proxy tax unde	er se	ction 6033(e))			0040
		For ca	lendar year 2019 or other tax ye	ar beginning SEP 1, 20	19	, and ending AUG	31, 2020		2019
Depar Interna	tment of the Treasury al Revenue Service	•	Go to www Do not enter SSN number	r.irs.gov/Form990T for ins ers on this form as it may					Open to Public Inspection for 501(c)(3) Organizations Only
A	Check box if address changed		Name of organization (Check box if name cherForming Arts ce	hanged	and see instructions.)	(// /	(Emp	loyer identification number bloyees' trust, see uctions.)
R F	xempt under section	Print	CHARLOTTE FOUNDA		MIEK	AI			58-1791724
	501(c)(3)	Or		n or suite no. If a P.O. box	, see ir	etructions		E Unre	elated business activity code
	408(e) 220(e)	Type	130 NORTH TRYON	STREET				(See	instructions.)
	408A530(a) 529(a)		City or town, state or pro	vince, country, and ZIP or 8202	foreig	n postal code		5320	00
C Bo	ok value of all assets end of year		F Group exemption num	ber (See instructions.)					
	47,388,		G Check organization typ		oration	501(c) trust	401(a)	trust	Other trust
			tion's unrelated trades or l		3		the only (or first) un		
tra	de or business here 🕨	PLAY	BILL ADVERTISING	AND RENTAL OF FAC	CILIT	'IES . If only one,	complete Parts I-V.	If mor	e than one,
			ice at the end of the previo	us sentence, complete Par	rts I an	d II, complete a Schedule	M for each addition	al trad	e or
	siness, then complete l								
			oration a subsidiary in an		ıt-subsi	diary controlled group?	> L	Y	es X No
			tifying number of the parer	it corporation.				0.4. 0.1	70 1040
	e books are in care of		de or Business Inc	ome			one number > 7		(C) Net
			de or business inc			(A) Income	(B) Expenses		(G) Net
	Gross receipts or sale			• Dolonoo	4.				
	Less returns and allow		A line 7)	c Balance	1c 2				
2 3	Gross profit. Subtract		A, line 7)		3				
4 a	•		h Schedule D)		4a				
b			art II, line 17) (attach Forn		4b				
C			sts		4c				
5			ship or an S corporation (a		5				
6	Rent income (Schedu		p o. a o oo.po.a.o. (a	·	6				
7	,	,	ne (Schedule E)		7				
8			nd rents from a controlled		8				
9	Investment income of	a section	on 501(c)(7), (9), or (17) o	rganization (Schedule G)	9				
10	Exploited exempt activ	ity inco	me (Schedule I)		10				
11	Advertising income (S	Schedule	e J)		11	98,154.	54,	606.	43,548.
12	Other income (See ins	struction	ns; attach schedule)		12				
13	Total. Combine lines		gh 12		13	98,154.	54,	606.	43,548.
Ра			ot Taken Elsewher be directly connected w						
	•							I	
14			rectors, and trustees (Scho					14	27,337.
15								15 16	381.
16 17								17	301.
18	Interest (attach sche	h) (s	ee instructions)					18	
19								19	1,987.
20			562)				1,714.		, -
21			n Schedule A and elsewher				,	21b	1,714.
22	5							22	,
23			mpensation plans					23	
24								24	4,179.
25			chedule I)					25	
26	Excess readership co	sts (Sc	hedule J)					26	
27	Other deductions (at	tach sch	nedule)			SEE STATEMEN	T 1	27	4,095.
28	Total deductions. A	dd lines	14 through 27					28	39,693.
29	Unrelated business t	axable i	ncome before net operating	g loss deduction. Subtract	t line 28	3 from line 13		29	3,855.
30			loss arising in tax years be						
	(see instructions)							30	0.
31	Unrelated business to	axable i	ncome. Subtract line 30 fro	om line 29				31	3,855.

923701 01-27-20 LHA For Paperwork Reduction Act Notice, see instructions.

3,855. Form **990-T** (2019)

Part	: 111	Total Unrelated Business Taxal	ole Income						
32	Total of	unrelated business taxable income computed	from all unrelated trades or businesses	(see instru	ctions)		32	4	4,020.
33	Amount	s paid for disallowed fringes					33		
34	Charitat	le contributions (see instructions for limitation	n rules)				34		0.
35		related business taxable income before pre-20					35	4	4,020.
36	Deducti	on for net operating loss arising in tax years b	eginning before January 1, 2018 (see in	structions)			36		
37	Total of	unrelated business taxable income before spe	ecific deduction. Subtract line 36 from lin	ne 35			37	4	4,020.
38	Specific	deduction (Generally \$1,000, but see line 38	instructions for exceptions)				38		1,000.
39	Unrelat	ed business taxable income. Subtract line 3	8 from line 37. If line 38 is greater than li	ine 37,					
							39	4	3,020.
Part		Tax Computation							
40		ations Taxable as Corporations. Multiply lin				>	40		9,034.
41		axable at Trust Rates. See instructions for t							
		x rate schedule or Schedule D (Form	1041)				41		
42		xx. See instructions					42		
43	Alternat	ive minimum tax (trusts only)					43		
44	Tax on	Noncompliant Facility Income. See instruction	ons				44		0.024
45 Dord		dd lines 42, 43, and 44 to line 40 or 41, whicl	never applies				45		9,034.
			unto attack Forms 444C\	100	1				
		tax credit (corporations attach Form 1118; tru							
C			or 0007\				_		
		or prior year minimum tax (attach Form 8801					460		
47		edits. Add lines 46a through 46d					46e 47		9,034.
48		t line 46e from line 45xes. Check if from; Form 4255	Form 8611 Form 8697 For	 rm 8866 Г		attach schedule)	48		,,,,,,,,,
49							49		9,034.
49 50		x. Add lines 47 and 48 (see instructions) t 965 tax liability paid from Form 965-A or Fo					50		0.
		ts: A 2018 overpayment credited to 2019	• • •		1	1,672			••
		timated tax payments				5,688	_		
C	Tay den	osited with Form 8868		510		0,000	-		
4	Foreign	organizations: Tax paid or withheld at source	(see instructions)	510					
		withholding (see instructions)							
		or small employer health insurance premiums							
			orm 2439						
9			ther Total	▶ 51g	1				
52		yments. Add lines 51a through 51g					52		7,360.
53		ed tax penalty (see instructions). Check if Fori	0000:				53		55.
54	Tax due	. If line 52 is less than the total of lines 49, 50					54		1,729.
55		ment. If line 52 is larger than the total of line					55		
56		e amount of line 55 you want: Credited to 20				funded >	56		
Part	: VI	Statements Regarding Certain	Activities and Other Inform	ation (see instru	ctions)			
57	At any t	ime during the 2019 calendar year, did the or	ganization have an interest in or a signatu	ure or other	authority			Ye	es No
	over a f	nancial account (bank, securities, or other) in	a foreign country? If "Yes," the organization	tion may ha	ve to file				
	FinCEN	Form 114, Report of Foreign Bank and Financ	ial Accounts. If "Yes," enter the name of t	the foreign	country				
	here	>							Х
58		the tax year, did the organization receive a dis		or transfero	to, a forei	gn trust?			Х
	If "Yes,"	see instructions for other forms the organization	tion may have to file.						
59		e amount of tax-exempt interest received or a	, , ,						
Sign		der penalties of perjury, I declare that I have examined rrect, and complete. Declaration of preparer (other than					eage and bei	let, it is true,	
Here			DDEGID	ENT/CEO			-	liscuss this retu	
		Signature of officer	Date FRESIDA	EN1/CEO			he preparer s nstructions)?	shown below (se	
			T	Data	Т			X Yes	No
	_	Print/Type preparer's name	Preparer's signature	Date			if PTIN		
Paid		AMY BIBBY	AMY BIBBY	04/06/		self- employed		445891	
-	oarer	Firm's name DIXON HUGHES GOOD	1	[-1, 55]	-	Firm's EIN		5-0747981	
Use	Only	500 RIDGEFIELD				THINSEIN			
		Firm's address ASHEVILLE, NC 2				Phone no.	(828) 25	54-2254	
		,,					,,		_

Form 990-T (2019) CHARLOTTE FOUNDATION

Schedule A - Cost of Goods	s Sold. Enter	method of inver	itory v	raluation N/A					
1 Inventory at beginning of year	1		6	Inventory at end of year	r		6		
2 Purchases				Cost of goods sold. Su					
3 Cost of labor				from line 5. Enter here					
4a Additional section 263A costs				line 2			7		
(attach schedule)	4a		8	Do the rules of section	263A (with respect to		Yes	s No
b Other costs (attach schedule)				property produced or a	cquired	for resale) apply to			
5 Total. Add lines 1 through 4b	5			the organization?					
Schedule C - Rent Income	(From Real∃	Property and	l Per	sonal Property L	ease	d With Real Prop	erty	/)	
(see instructions)									
1. Description of property									
(1)									
(2)									
(3)									
(4)									
	:	ed or accrued				2(a) Doductions directly	, 0000	acted with the income	in
' rent for personal property is more than ' of rent for p			personal	sonal property (if the percentag I property exceeds 50% or if sed on profit or income)	tage f (a) Deductions directly connected with the income in columns 2(a) and 2(b) (attach schedule)				
(1)									
(2)									
(3)									
(4)									
Total	0.	Total			0.				
(c) Total income. Add totals of columns here and on page 1, Part I, line 6, column		ter			0.	(b) Total deductions. Enter here and on page 1, Part I, line 6, column (B)	•		0.
Schedule E - Unrelated Deb		Income (see	instru	ıctions)		, , , , , , , , , , , , , , , , , , , ,			
		•		2. Gross income from		3. Deductions directly con to debt-finance			
1. Description of debt-fit	nanced property			or allocable to debt- financed property	(a)	Straight line depreciation (attach schedule)		(b) Other deducti (attach schedule	
(1)									
(2)									
(3)									
(4)									
 Amount of average acquisition debt on or allocable to debt-financed property (attach schedule) 	of or a debt-fina	adjusted basis allocable to nced property n schedule)	(6. Column 4 divided by column 5		7. Gross income reportable (column 2 x column 6)		8. Allocable dedu (column 6 x total of 3(a) and 3(b)	columns
(1)				%			\top		
(2)				%					
(3)				%					
(4)				%					
			•			nter here and on page 1, Part I, line 7, column (A).		Enter here and on pa Part I, line 7, colum	-
Totals						0			0.
Total dividends-received deductions in							. 		0

Form **990-T** (2019)

Form 990-T (2019) CHARLOTTE FOUNDATION

Schedule F - Interest, A	Annuitie	s, Royal	ties, an	1				tions	(see ins	struction	s)
				Exempt C	Controlled O	rganizati	ons				
Name of controlled organizat	ion	2. Em identifi	cation	3. Net unre (loss) (see	elated income instructions)	4. Tot payr	tal of specified ments made	includ	t of column 4 ed in the contr ation's gross i	rolling	6. Deductions directly connected with income in column 5
(1)											
(2)											
(3)											
(4)											
Nonexempt Controlled Organi	zations			1						ı	
7. Taxable Income		nrelated incon see instructions		9. Total o	of specified payr made	nents	10. Part of colur in the controlli gross	mn 9 that ing organ s income	ization's	11. De witi	ductions directly connected n income in column 10
(1)											
(2)											
(3)											
(4)											
							Add colun Enter here and line 8, o		1, Part I, \).		dd columns 6 and 11. nere and on page 1, Part I, line 8, column (B).
Totals			<u></u>	F04(-)/7		>			0.		0.
Schedule G - Investme		ne or a s	section	501(c)(7), (9), or (17) Org	ganization				
	ription of inco	me			2. Amount of	income	3. Deductio directly conne (attach scheo	ected	4. Set-	asides schedule)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)							(attaon conce	iuic)			(66). 6 pids 66). 4)
(2)											
(3)											
(4)											
					Enter here and Part I, line 9, co						Enter here and on page 1, Part I, line 9, column (B).
Totals				>		0.					0.
Schedule I - Exploited (see instru	_	Activity	Incom	e, Other	Than Adv	ertisin	ig Income				
1. Description of exploited activity	unrelated	e from	directly of with proof uni	penses connected oduction related s income	4. Net incon from unrelated business (co minus colum gain, comput through	trade or olumn 2 n 3). If a e cols. 5	5. Gross inco from activity t is not unrelat business inco	that ted	6. Exp attribut colui	able to	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)											
(2)											
(3)											
(4)	Enter her page 1 line 10,	, Part I,	page 1	ere and on 1, Part I, , col. (B).							Enter here and on page 1, Part II, line 25.
Totals		0.		0.							0.
Schedule J - Advertision	ng Incor	ne (see i	nstructior	ns)							
Part I Income From I	Periodic	als Rep	orted o	n a Cons	olidated	Basis					
1. Name of periodical		2. Gross advertising income		3. Direct ertising costs	or (loss) (c col. 3). If a g	tising gain ol. 2 minus ain, comput nrough 7.	5. Circulatincome		6. Reade cost		7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1) PLAYBILL		98,15	54.	54,606				0.		0.	
(2)											
(3)											
(4)											
Totals (carry to Part II, line (5))		98,15	54.	54,606		43,548					0.
		,		-,550	<u>· I</u>	- , - 10	- 1		<u> </u>		Form 990-T (2019)

923731 01-27-20

Form 990-T (2019) CHARLOTTE FOUNDATION

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

	· · · · · · · · · · · · · · · · · · ·	<u>'</u>				
1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals from Part I	98,154.	54,606.				0.
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and on page 1, Part I, line 11, col. (B).				Enter here and on page 1, Part II, line 26.
Totals, Part II (lines 1-5)	98,154.	,				0.
Schodula K - Compansation	n of Officers I	Directors and	Tructone (and in	otw.otiono)		

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

1. Name	2. Title	3. Percent of time devoted to business	Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
Total. Enter here and on page 1, Part II, line 14		>	0.

Form **990-T** (2019)

FORM 990-T	OTHER DEDUCTIONS	STATEMENT 1
DESCRIPTION		AMOUNT
OTHER DEDUCTIONS TAX RETURN PREPARATION FEE		2,595. 1,500.
TOTAL TO FORM 990-T, PAGE 1, L	INE 27	4,095.

SCHEDULE M (Form 990-T)

Unrelated Business Taxable Income from an Unrelated Trade or Business

_ , and ending AUG 31, 2020

ENTITY

OMB No. 1545-0047

► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). 501(c)(3) Organizations Only

Department of the Treasury Internal Revenue Service

Name of the organization

NORTH CAROLINA PERFORMING ARTS CENTER AT CHARLOTTE FOUNDATION

For calendar year 2019 or other tax year beginning $\,$ SEP $\,1\,,\,\,\,2019$

Employer identification number 58-1791724

532000 Unrelated Business Activity Code (see instructions) RENTALS Describe the unrelated trade or business

Pai	t I Unrelated Trade or Business Income		(A) Income	(B) Expenses	(C) Net
1a	Gross receipts or sales 30,971.				
b	Less returns and allowances c Balance	1c	30,971.		
2	Cost of goods sold (Schedule A, line 7)	2	4,701.		
3	Gross profit. Subtract line 2 from line 1c	3	26,270.		26,270.
4 a	Capital gain net income (attach Schedule D)	4a			
b	Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797)	4b			
С	Capital loss deduction for trusts	4c			
5	Income (loss) from a partnership or an S corporation (attach				
	statement)	5			
6	Rent income (Schedule C)	6			
7	Unrelated debt-financed income (Schedule E)	7			
8	Interest, annuities, royalties, and rents from a controlled				
	organization (Schedule F)	8			
9	Investment income of a section 501(c)(7), (9), or (17)				
	organization (Schedule G)	9			
10	Exploited exempt activity income (Schedule I)	10			
11	Advertising income (Schedule J)	11			
12	Other income (See instructions; attach schedule) STMT 2	12	149,810.		149,810.
<u>13</u>	Total. Combine lines 3 through 12	13	176,080.		176,080.

Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.) (Deductions must be directly connected with the unrelated business income.)

_			T T	
14	Compensation of officers, directors, and trustees (Schedule K)		14	
15	Salaries and wages	15	54,053.	
16	Repairs and maintenance		16	
17	Bad debts		17	
18	Interest (attach schedule) (see instructions)		18	
19	Taxes and licenses			4,951.
20	Depreciation (attach Form 4562)			
21	Less depreciation claimed on Schedule A and elsewhere on return		21b	
22	Depletion		22	
23	Contributions to deferred compensation plans		23	
24	Employee benefit programs			9,227.
25	Excess exempt expenses (Schedule I)			
26	Excess readership costs (Schedule J)			
27	Other deductions (attach schedule)			73,785.
28	Total deductions. Add lines 14 through 27		28	142,016.
29	Unrelated business taxable income before net operating loss deduction. Sub	tract line 28 from line 13	29	34,064.
30	Deduction for net operating loss arising in tax years beginning on or after Jar	nuary 1, 2018 (see		
	instructions)	STM	г 4 30	4,716.
31	Unrelated business taxable income. Subtract line 30 from line 29		31	29,348.

LHA For Paperwork Reduction Act Notice, see instructions.

Schedule M (Form 990-T) 2019

TOTAL CINCOLINA LINE CINING IN	TID CENTER III		
FORM 990-T (M)	OTHER INCOME		STATEMENT 2
DESCRIPTION			AMOUNT
THEATRE RENTAL INCOME			149,810
TOTAL TO SCHEDULE M, PART I	, LINE 12		149,810
FORM 990-T (M)	OTHER DEDUCT	IONS	STATEMENT 3
DESCRIPTION			AMOUNT
OTHER DEDUCTIONS			73,785
TOTAL TO SCHEDULE M, PART I	I, LINE 27		73,785
SCHEDULE M NE	r operating Loss	DEDUCTION	STATEMENT 4
TAX YEAR LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
08/31/19 4,716.		4,716.	4,716.
NOL CARRYOVER AVAILABLE THIS	S YEAR	4,716.	4,716.

Page :	3
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UNDATION	58-179172
UNDATION	58-179172

Schedule A - Cost of Goods	Sold. Enter	method of invent	ory v	aluation N/A				
1 Inventory at beginning of year	1		6	Inventory at end of year	r		6	
2 Purchases		4,701.	1	Cost of goods sold. Su				
3 Cost of labor				from line 5. Enter here	and in I	Part I,		
4a Additional section 263A costs				line 2			7	4,701.
(attach schedule)	4a		8				,	Yes No
b Other costs (attach schedule)				property produced or a	cquired	I for resale) apply to		
5 Total. Add lines 1 through 4b	5	4,701.		the organization?				Х
Schedule C - Rent Income ((see instructions)	From Real	Property and	Per	sonal Property L	ease	d With Real Prope	rty)	
1. Description of property								
(1)								
(2)								
(3)								
(4)								
	2. Rent receiv	ed or accrued						
(a) From personal property (if the perc rent for personal property is more 10% but not more than 50%)	entage of than	` ' of rent for pe	ersonal	conal property (if the percentag I property exceeds 50% or if sed on profit or income)	je	3(a) Deductions directly or columns 2(a) and	onnected with the inco 2(b) (attach schedule)	me in
(1)								
(2)								
(3)								
(4)								
Total	0.	Total			0.			
(c) Total income. Add totals of columns 2 here and on page 1, Part I, line 6, column	(A)	▶			0.	(b) Total deductions. Enter here and on page 1, Part I, line 6, column (B)	•	0.
Schedule E - Unrelated Deb	t-Financed	Income (see i	nstru	ıctions)				
			2	Gross income from or allocable to debt-	(2)	3. Deductions directly conne to debt-financed	d property	
1. Description of debt-fination	anced property			financed property	(a)	Straight line depreciation (attach schedule)	(b) Other dedu (attach sche	
(1)								
(2)								
(3)								
(4)								
4. Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	of or a debt-fina	e adjusted basis allocable to inced property h schedule)	6	3. Column 4 divided by column 5		7. Gross income reportable (column 2 x column 6)	8. Allocable de (column 6 x total 3(a) and 3	of columns
(1)				%				
(2)				%				
(3)				%				
(4)				%				
			1	/0		inter here and on page 1, Part I, line 7, column (A).	Enter here and or Part I, line 7, col	
Totals						0.		0.
Total dividends-received deductions in						<u> </u>		0.

Form **990-T** (2019)

SCHEDULE M (Form 990-T)

Unrelated Business Taxable Income from an

Unrelated Trade or Business

__, and ending AUG 31, 2020

Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). 501(c)(3) Organizations Only

OMB No. 1545-0047

CHARLOTTE FOUNDATION

Employer identification number 58-1791724

ENTITY

Officialed business Activity Code (see instruct	10(15)	332000
Describe the unrelated trade or business	▶ PARK	ING

For calendar year 2019 or other tax year beginning $\,$ SEP 1, 2019

NORTH CAROLINA PERFORMING ARTS CENTER AT

Par	t I Unrelated Trade or Business Income		(A) Income	(B) Expenses	(C) Net
1a	Gross receipts or sales				
b	Less returns and allowances c Balance ▶	1c			
2	Cost of goods sold (Schedule A, line 7)	2			
3	Gross profit. Subtract line 2 from line 1c	3			
4 a	Capital gain net income (attach Schedule D)	4a			
b	Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797)	4b			
С	Capital loss deduction for trusts	4c			
5	Income (loss) from a partnership or an S corporation (attach				
	statement)	5			
6	Rent income (Schedule C)	6			
7	Unrelated debt-financed income (Schedule E)	7			
8	Interest, annuities, royalties, and rents from a controlled				
	organization (Schedule F)	8			
9	Investment income of a section 501(c)(7), (9), or (17)				
	organization (Schedule G)	9			
10	Exploited exempt activity income (Schedule I)	10			
11	Advertising income (Schedule J)	11			
12	Other income (See instructions; attach schedule) STMT 5	12	11,069.		11,069.
13	Total. Combine lines 3 through 12	13	11,069.		11,069.

Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.) (Deductions must be directly connected with the unrelated business income.)

14	4 Compensation of officers, directors, and trustees (Schedule K)			
15				
16	Repairs and maintenance		16	
17	Bad debts		17	
18	Interest (attach schedule) (see instructions)			
19	Taxes and licenses			252.
20	Depreciation (attach Form 4562)	20		
21	Less depreciation claimed on Schedule A and elsewhere on return	21a	21b	
22				
23				
24				
25				
26				
27				
28				252.
29				10,817.
30	Deduction for net operating loss arising in tax years beginning on or after Jar	nuary 1, 2018 (see		
	instructions)		30	0.
31				10,817.

LHA For Paperwork Reduction Act Notice, see instructions.

Schedule M (Form 990-T) 2019

FORM 990-T (M)	OTHER INCOME	STATEMENT 5
DESCRIPTION		AMOUNT
PARKING REVENUE		11,069.
TOTAL TO SCHEDULE M, PAR	RT I, LINE 12	11,069.

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Type or Name of exempt organization or other filer, see instructions. NORTH CAROLINA PERFORMING ARTS CENTER AT print CHARLOTTE FOUNDATION 58-1791724 File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 130 NORTH TRYON STREET return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. CHARLOTTE, NC 28202 Enter the Return Code for the return that this application is for (file a separate application for each return) Return **Application Application** Return Code Is For Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 STEVE BRACE The books are in the care of 130 NORTH TRYON STREET - CHARLOTTE, NC 28202 Telephone No. ▶ 704-379-1242 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 🔲 and attach a list with the names and TINs of all members the extension is for. JULY 15, 2021 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year or , and ending AUG 31, 2020 ► X tax year beginning SEP 1, 2019 Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 1,672. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)